

Environmental measures	ANA Group 2030 Environmental targets (FY2021~FY2030)		Base year 2019		2021	2022	2023	2024	2025	2030	2050
	Theme	Item	Value	Unit						Medium term	Long term
Reduce CO2 Emissions	Aircraft	Target	—		More than 10% reduction (Well below approx. 11,880,000t levels)*2 Replace more than 10% of fuel consumption with SAF					Net zero	
		Result	Reduction Rate	—	%	-37.8	-24.3	-14.5	-8.9	-6.5	
		Emissions	(12,330t)	1,000 t	7,668	9,325	10,546	11,231	—		
			(13,197t)*3		—	—	—	—	12,336		
		Use of SAF		%	Less than 0.1					0.11	
		Intensity*1	1.01	kg-CO2/RTK	1.09	1.00	0.99	0.98	0.90		
	Non-Aircraft	Target	—		More than 33% reduction *2					Net zero	
		Result	Reduction Rate	—	%	-25.2	-22.8	-20.9	-18.7	-19.6	
		Emissions	(105,200t)	1,000 t	78.7	81.2	83.2	85.5	—		
			(110,600t)*3		—	—	—	—	88.95		
Reduce Waste Rate (Resource savings)	Reduce Resource Waste Rate (Plastics, Paper, etc.)	Target	—		More than 70% reduction					Zero waste rate	
		Result	(2436.2t)	%	-69.1	-54.2	-49.1	-57.6	-64.2		
	Reduce Food Waste Rate (Including In-Flight Meals, etc.)	Target	4.6		Reduce to less than 3.8%					Reduce to less than 2.3%	
		Result		%	8	5.4	4.3	4.1	3.88		

*Reflects NCA emissions following its consolidation in August 2025.

*The figures presented above consolidate the ANA Group's environmental performance data as of March 31, 2025, which have received third-party assurance from LRQA.

*1 Intensity : CO2 emissions per Revenue Ton-Kilometers (Use intensity as a reference value only)

*2 Net value (Including SAF and CO2 credit use, etc.)

*3 Base year emissions (including NCA's CO2 emissions)

Other measures	Theme	Item	Target	Result
Air pollution measures	Conform with aircraft emission standards		All aircraft, including leased aircraft, to conform to Chapter 4 of the International Civil Aviation Organization (ICAO) emission standards.	All aircraft in conformance
	Introduce lowpollution vehicles		Actively introduce low-pollution vehicles, and study the use of biofuel. Improvement rate (%): Previous year vs.	Low-emission, fuel-efficient vehicles(*) in the Group's entire vehicle fleet 3187 out of 5012 vehicles in the Group's fleet 63.6% of the total (previous year: 62.2%) *Fuel cell, electric, hybrid or emission constraint vehicles
Noise measures			All aircraft, including leased aircraft, to conform to Chapter 4 of the ICAO noise standards.	All aircraft in conformance